



October 25, 2012

Chinook Scaffold Systems Ltd
9189 National Place
Prince George BC V2N 5T1

Dear Mr. Jim Van Horn

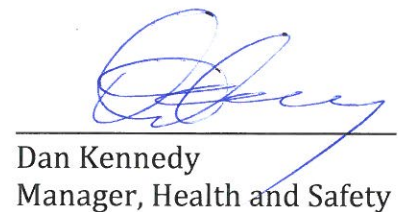
As you are aware, we have recently completed our 2012 maintenance shutdown. Although the scope of the shutdown this year was somewhat smaller than last year, the overall safety performance was significantly improved. A general observation was that our contractor partners were much more engaged in their efforts to meet our mutual goal of zero safety incidents and that there was a heightened awareness of our safety standards.

In the case of your firm, having zero incidents made a significant contribution to our overall performance. Suggestions for improvement would be greatly appreciated. These can be forwarded to Char Wilson via email at char.wilson@tembec.com.

Please pass along our thanks to your staff and crews that were involved.



Gene McIvor
Manager, Shutdown Coordination



Dan Kennedy
Manager, Health and Safety

Cc: Gord Hillier, Kyle Smith, Tim McKee